District/LEA Name Yuba City Unif	fied School Distr	i <u>ct</u> Da	ate			
INSTRUCTIONS: The template allow <b>tasks.</b> Cut and paste to add additio	, ,		•	nd the corresponding	g <b>strategies, acti</b>	<b>on steps</b> , and
District/LEA SMART Goal 2A:						
Title: Annual Progress Learning En	-	lich Loornoro	vill goin at least a		val an the ann	
Description: An increasing per	centage of Eng	lish Learners v	vill gain at least o	one proficiency le	vel on the ann	ual CELDT.
By June 2013, the percentag in order to move toward state	•	• •	•	• •	crease from 5	3.8% to 60%,
Strategy #1:						
Title: Alignment of Template to S						
<b>Description:</b> District administrat		ches, and ELD te	achers will align th	e YCUSD ELD Tem	plate to the ELA	Framework,
ELA standards, and ELD standar						
ACTION STEP:	Start Date mm/dd/yyyy	End Date mm/dd/yyyy	Person Responsible	Target Audience	Estimated Costs	Funding Sources
Action Step 1 Title: Align the						
YCUSD Template to Standards						
Description: A district-wide committee will be convened	February 1,	July 1, 2012	Mil Elliott,	K-12 ELD		
monthly to align the YCUSD ELD	2012		Coordinator of	Teaching Staff		
Template methods and			Instructional			
strategies to the ELA			Programs;			
Framework, ELA Standards, and			Literacy			
ELD Standards in order to allow			Coaches;			
for observable and measurable			Site Principals			
behaviors that EL students will						
perform in ELD classes to						
demonstrate acquisition of English.						
Liigiisii.						
Funding (Y)						

Tag: (T3_Y4, T3_Y2)					
	Start Date	End Date	Person Responsible	Status	
Task 1A Title: Create alignment to Framework and State Standards				□not begun □in progress □completed □suspended	
Description: A committee comprised of district administrators, site administrators, literacy coaches, and ELD teachers will meet monthly to align the YCUSD ELD Template methods and strategies to the ELA Framework, ELA standards, and ELD standards.	February 1, March 7, April 4, May 2, June 6, 2012	July 1, 2012	Mil Elliott, Coordinator of Instructional Programs		

	Start Date	End Date	Person Responsible	Status	
Task 1B Title: Distribute standards-aligned ELD Template				□not begun □in progress □completed □suspended	
Description: District staff will publish and distribute the document aligning the YCUSD ELD Template to the ELA Framework, ELA standards, and	August 1, 2012	December 21, 2012	Mil Elliott, Coordinator of Instructional Programs, 5 Literacy Coaches and		

ELD standards to all K-12 ELD		3 PI		
teachers and district and site administrators.		Coordinators		

	Start Date	End Date	Person Responsible	Status		
Task 1C Title:				□not begun		
PD for ELD Template alignment				□in progress		
				□completed		
Description:				□suspended		
ELD teachers & admin will receive PD on the alignment of ELD Template to ELA Framework & ELA&ELD standards to assist teachers in the identification of language objectives appropriate to EL student levels.	July 24, July 25, July 31, August 1, 2012	December 21, 2012	Mil Elliott, Coordinator of Instructional Programs, 5 Literacy Coaches and 3 Pl Coordinators			
Strategy 2:			coordinators			
Title: Administer formative ELL	D assessments					
Description: Formative ELD asse	ssments will be ad	ministered to all E	L students in every	level of ELD on a n	nonthly basis.	
ACTION STEP:	Start Date	End Date	Person	Target	Estimated	Funding
	mm/dd/yyyy	mm/dd/yyyy	Responsible	Audience	Costs	Sources
Title: Formative assessment	June 13, 2012	April 10, 2013	Mil Elliott,	K-12 ELD		

Title: Formative assessment	June 13, 2012	April 10, 2013	Mil Elliott,	K-12 ELD
structure for ELD			Coordinator of	Teachers
Description: Formative ELD			Instructional	
assessments will be			Programs,	
developed by CELDT level and			5 Literacy	
administered to all EL			Coaches and	

students on a monthly to provide data to inform ELD instruction. Formative assessments will be used to monitor the progress EL students make in the acquisition of English. Funding (Y)			3 PI Coordinators		
TASK:	Start Date	End Date	Person Responsible	Status	
Title TASK 2A:Develop ELDformative assessmentsDescription:A district-wide committee ofadministrators, LiteracyCoaches and ELD teachers willbe convened. The committeewill meet bi-monthly todevelop monthly, formativeELD assessments by CELDTlevel based on the ELDstandards and ELD templatemethods.	June 13, August 8, October 10, December 12, 2012 February 13, April 10, 2013	April 10, 2013	Mil Elliott, Coordinator of Instructional Programs, 5 Literacy Coaches and 3 Pl Coordinators		
TASK:	Start Date	End Date	Person Responsible	Status	
Title TASK 2B: Developadministration scheduleDescription:The committee will developan administration schedule	August 8, 2012	September 1, 2012	Mil Elliott, Coordinator of Instructional Programs		

for formative assessments at each level of ELD. District staff will publish and distribute formative ELD assessments to all ELD teachers. TASK:	Start Date	End Date	Person Responsible	Status	TASK A:
TASK 2C Title: PD toadminister ELD assessmentsDescription:All ELD teachers will betrained to administerformative ELD assessmentsand how to effectivelyanalyze the data.	August 27, 2012	October 26, 2012	Mil Elliott, Coordinator of Instructional Programs, 5 Literacy Coaches and 3 Pl Coordinators		
TASK:	Start Date	End Date	Person Responsible	Status	
TASK 2D Title:Administer ELDassessments and analyze dataDescription:ELD teachers will administerELD formative assessments toEL students monthly. ELDteachers will analyze resultsand use data to monitor,adjust, and differentiate ELDinstruction.	September 21, October 19, November 16, December 21, 2012 February 1, March 1, March 28, May 24, 2013	May 31, 2013	Mil Elliott, Coordinator of Instructional Programs, 16 Site Principals (K-12)		

### Strategy 3:

Title: Monitor and Evaluate Implementation of ELD

Description: Site and district administrators will monitor and evaluate the implementation of ELD for English learners.

	Start Date	End Date	Person Responsible	Target Audience	Estimated Costs	Funding Sources
Action Step Title: Monitor Implementation of ELD Description: Site and district administrators will conduct monthly classroom observations to observe systematic, explicit ELD instruction within the daily block of ELD (minimum of 45 minutes or one period daily) and to evaluate the effectiveness of the ELD	February 1, 2012	June 7, 2013	Nancy Aaberg, Superintendent; Doreen Osumi, Assistant Superintendent; Kelle Nelson, Coordinator of Assessment and Accountability; Mil Elliott,	K-12 ELD Teaching Staff	Costs	Sources
program design. Funding (N)			Coordinator of Instructional Programs			

	Start Date	End Date	Person Responsible	Status	
Task 3A Title: Admin Observations in ELD classrooms	February 29, March 30,	May 31, 2013	Nancy Aaberg, Superintendent; Doreen Osumi,	□not begun □in progress □completed □suspended	
Admin conduct monthly observations in ELD classes to ensure full implementation of daily ELD instruction and minutes. Admin use the District's ELD Template checklist	April 30, May 31, 2012 September 28, October 31, November 30,		Assistant Superintendent; Kelle Nelson, Coordinator of Assessment and Accountability;		

to evaluate effectiveness of instruction and provide timely, targeted feedback.	December 21, 2012 January 31, February 28, March 28, April 30, May 31, 2013		Mil Elliott, Coordinator of Instructional Programs; 16 Site Principals (K-12)		
	Start Date	End Date	Person Responsible	Status	
Task 3B Title: Debrief Admin Observations of ELD instruction Description:	February 29, March 30, April 30,	May 31, 2013	Nancy Aaberg, Superintendent; Doreen Osumi,	□not begun □in progress □completed □suspended	
Admin review observation notes to evaluate effectiveness of ELD instruction and to identify common strengths/ weaknesses of the ELD Template implementation. Share results monthly with ELD teachers at sites and bi-monthly at District Leadership meetings.	May 31, 2012 September 28, October 31, November 30, December 21, 2012 January 31, February 28, March 28, April 30, May 31, 2013		Assistant Superintendent; Kelle Nelson, Coordinator of Assessment and Accountability; Mil Elliott, Coordinator of Instructional Programs; 16 Site Principals (K-12)		

Strategy 4:

Title: Monitoring System for long-term ELs

Description: Develop monitoring systems that permit district and school staff to collect, report, analyze, and interpret data regarding the linguistic and academic progress of long-term English learners to increase the percentage of ELs who gain at least one proficiency level

	Start Date	End Date	Person	Target	Estimated	Funding Sources
			Responsible	Audience	Costs	
Action Step Title:	September 1,	May 31, 2013				
Use assessment data to monitor	2012					
				K-12 ELA		
Description:			Nancy Aaberg,	teachers and K-		
Use standardized assessment			Superintendent;	12 ELD teachers		
data and ELD/ELA formative/			Doreen Osumi,			
benchmark data to monitor			Assistant			
language development and			Superintendent;			
academic achievement of long-			Kelle Nelson,			
term ELs monthly. Share			Coordinator of			
strategies, modify Instructional			Assessment and			
practices, and adjust students'			Accountability;			
instructional settings.			Mil Elliott,			
/			Coordinator of			
Funding (Y)			Instructional			
			Programs			

	Start Date	End Date	Person Responsible	Status	
Task 4A Title:				□not begun	
STAR, CAHSEE, and CELDT	September 1,	June 30, 2013	Kelle Nelson,	□in progress	
Meetings	November 9,		Coordinator of	□completed	
	2012		Assessment and	□suspended	
Description:	January 18,		Accountability,		
Administrators and teachers will	April 11,		16 Site		
participate in collaborative data	•		Principals		
meetings to analyze STAR data	May 3, 2013		(K-12)		
in September, hand-scored			(((12)		
CELDT data in November, and					

CAHSEE data following each			
administration.			

	Start Date	End Date	Person Responsible	Status	
Task 4B Title: Data Collaboration Meetings	September 28, October 26, November 30, 2012	May 31, 2013	16 Site Principals (K-12)	□not begun □in progress □completed □suspended	
<b>Description:</b> Monthly collaborative data meetings to analyze ELD and ELA formative and benchmark assessment data to determine linguistic and academic progress of long-term ELs. Effective support strategies shared and instruction modified based on outcomes.	January 18, February 8, March 8, April 12, May 31, 2013				

	Start Date	End Date	Person Responsible	Status	
Task 4C Title:Monitor Data CollaborationMeeting and OutcomesDescription:Principals monitor monthly datacollaboration meetings and	September 1, 2012	June 30, 2013	Nancy Aaberg, Superintendent; 16 Site Principals (K-12)	□not begun □in progress □completed □suspended	
review outcomes. Principals will report outcomes/ gains in student achievement to Superintendent quarterly. Committee of district/site admin					

to develop format for the quarterly reports.						
Strategy 5: Title: ELD instruction in Kinderga	rten					
Description: Implement daily ELD	instruction in Kind	ergarten.				
Action Step	Start Date mm/dd/yyyy	End Date mm/dd/yyyy	Person Responsible	Target Audience	Estimated Costs	Funding Sources
Action Step Title: Ensure ELD instruction provided in Kindergarten.	August 27, 2012	June 7, 2013	Nancy Aaberg, Superintendent; Doreen Osumi,	Kindergarten Teachers		
<b>Description:</b> The district will ensure that the 15 minutes of ELD instruction is provided daily to all Kindergarten EL students. <b>Funding (Y)</b>			Assistant Superintendent; Kelle Nelson, Coordinator of Assessment and Accountability; Mil Elliott, Coordinator of Instructional Programs; 12 Site Principals (K-8)			
	Start Date	End Date	Person Responsible	Status		
Task 5A Title: Develop Daily Schedule	March 1, 2012	March 30, 2012	Doreen Osumi, Assistant			
<b>Description:</b> The district will develop a daily Kindergarten schedule that includes fifteen minutes of ELD instruction.			Superintendent; Kelle Nelson, Coordinator of Assessment and Accountability;			

			Mil Elliott, Coordinator of Instructional Programs		
Task 5B Title: Develop ELD Content for Kindergarten	April 1, 2012	June 29, 2012	Nancy Aaberg, Superintendent;		
<b>Description:</b> District staff, literacy coaches, and kindergarten teachers will identify the YCUSD ELD Template methods and strategies that will be utilized to			Doreen Osumi, Assistant Superintendent; Kelle Nelson, Coordinator of Assessment and		
deliver daily ELD instruction to Kindergarten EL students.			Accountability; Mil Elliott, Coordinator of Instructional Programs		
<b>Task 5C Title:</b> Train Kindergarten Teachers to Deliver ELD	July 1, 2012	June 30, 2013	Mil Elliott, Coordinator of		
<b>Description:</b> District staff and literacy coaches will train Kindergarten ELD teachers in the YCUSD ELD Template methodologies and strategies to enable them to provide effective ELD instruction.			Instructional Programs; 5 Literacy Coaches		
Task 5D Title: Monitor Kindergarten ELD	September 21, October 19,	May 31, 2013	Doreen Osumi, Assistant		
<b>Description:</b> District and site administrators will monitor and evaluate monthly the delivery of Kindergarten ELD instruction through Kindergarten schedules	November 16, December 21, 2012 February 1, March 1,		Superintendent; Kelle Nelson, Coordinator of Assessment and Accountability;		

and classroom observations using the YCUSD ELD Template checklist.	March 28, May 3, May 31, 2013	Mil Elliott, Coordinator of Instructional Programs, 12 Principals (K-8)		
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#### District/LEA SMART Goal 2B:

**Title: English Proficiency** 

Description: YCUSD will continue to meet the target for students attaining English proficiency as measured by CELDT.

By June 2013, the percentage of English learners in US schools less than 5 years attaining English proficiency will increase from 18.8% to 20.1%, in order to meet state defined expectations as measured by CELDT.

By June 2013, the percentage of English learners in US schools 5 or more years attaining English proficiency will increase from 45.6% to 46%, in order to meet state defined expectations as measured by CELDT.

District/LEA SMART Goal 2C :

Title: AYP for EL Subgroup

**Description:** An increasing percentage of English learners will attain proficiency in English Language Arts and in Mathematics annually.

By September 2013, the percentage of English Learners proficient in ELA will increase from 44.3% to 55.0% as measured by STAR in order to move toward State defined proficiency expectations in ELA.

By September 2013, the percentage of English Learners proficient in Math will increase from 52% to 60% as measured by STAR in order to move toward State defined proficiency expectations in Math.

By September 2013, the percentage of English Learners proficient on CAHSEE ELA will increase from 4% to 9% in order to move toward State defined proficiency expectations.

By September 2013, the percentage of English Learners proficient on CAHSEE Math will increase from 14% to 19% in order to move toward State defined proficiency expectations.

By August 2013, 95% of grade 7-12 EL students will be placed into appropriate, rigorous Math courses.

By June 2013, the district will develop an instructional model that will ensure that Intermediate CELDT students receive ELD and strategic or intensive intervention in ELA or Math if needed.

#### Strategy 1:

Title: Full Implementation of ELA Instruction

**Description:** All English Learners will receive ELA instruction that is differentiated to meet their language needs.

ACTION STEP:	Start Date mm/dd/yyyy	End Date mm/dd/yyyy	Person Responsible	Target Audience	Estimated Costs	Funding Sources
Title: Differentiated ELA Instruction Description: K-12 ELA teachers provide effective differentiated instruction to include: - Focus on Reading, Writing, Listening, &	August 20, 2012	June 7, 2013	Doreen Osumi, Assistant Superintendent; Kelle Nelson, Coordinator of Assessment and Accountability;	K-12 ELA and ELD Teachers		
<ul> <li>Speaking daily</li> <li>Emphasis on use of academic language</li> <li>Identification/ focus on daily Content &amp; Language Objectives</li> <li>Use of SDAIE strategies</li> </ul>			Mil Elliott, Coordinator of Instructional Programs; 16 Site Principals (K-12)			
Funding (Y)						
TASK:	Start Date	End Date	Person Responsible	Status		
Task 1A Title: Develop Observation Tools for grade 6-12 ELA	March 1, 2012	July 31, 2012	Doreen Osumi, Assistant Superintendent;			
<b>Description:</b> District will develop ELA observation protocols and checklists for	_		Kelle Nelson, Coordinator of Assessment and Accountability;			

grades 6-8 ELA and grades 9- 12 English courses. <u>TASK:</u>	Start Date	End Date	Mil Elliott, Coordinator of Instructional Programs Person	Status	
Task 1B Title: Monitor use of differentiated instructionDescription: Site admin monitor use of differentiation strategies, including specific differentiation for R-FEPs, during monthly classroom observations using the YCUSD ELA and SDAIE checklists to evaluate effectiveness of ELA instruction and provide targeted feedback.	September 21, October 19, November 16, December 21, 2012 February 1, March 1, March 28, May 3, May 31, 2013	May 31, 2013	Responsible 16 Site Principals (K-12)		
	Start Date	End Date	Person Responsible	Status	
Task 1C Title: Data Collaboration Meetings	September 28, October 26, November 30, 2012	May 31, 2013	16 Site Principals (K-12)	□not begun □in progress □completed □suspended	
Description: One common ELA formative assessment administered monthly. Teachers participate in monthly data meetings to analyze data to determine linguistic/academic progress of ELs and R-FEPs. Strategies shared and instruction	January 18, February 8, March 8, May 31, 2013				

differentiated based on					
outcomes.					
	Start Date	End Date	Person Responsible	Status	
Task 1D Title: Monitor Data Collaboration Meeting and Outcomes	September 28, October 26, November 30, 2012	May 31, 2013	Nancy Aaberg, Superintendent; 16 Site	□not begun □in progress □completed □suspended	
<b>Description:</b> Principals monitor monthly data collaboration meetings and review outcomes with staff. Outcomes/gains in student achievement for ELs and R-FEPs reported to Superintendent quarterly. Admin will develop a format for the quarterly reports.	January 18, February 8, March 8, May 31, 2013		Principals (K-12)		
TASK:	Start Date	End Date	Person Responsible	Status	
Task 1E Title: Provide support in differentiation	November 2, 2012	May 31, 2013	16 Site Principals		
<b>Description:</b> Site administrators will recommend teachers to participate in monthly coaching and/or bi-monthly PD opportunities provided by district staff, literacy coaches, and outside vendors.			(K-12)		

Description: All English Learners w	vill receive Math in	struction that is d	ifferentiated to meet	t their language ne	eeds.	
ACTION STEP:	Start Date	End Date	Person	Target	Estimated	Funding
	mm/dd/yyyy	mm/dd/yyyy	Responsible	Audience	Costs	Sources
Title: Differentiated Math	August 20,	June 7, 2013	Doreen Osumi,	K-12 Math		
Instruction Description: K-12 Math teachers	2012		Assistant	Teachers		
provide effective differentiated			Superintendent;			
instruction to include:			Kelle Nelson, Coordinator of			
- Math Content,			Assessment and			
Conceptual Knowledge,			Accountability;			
and Math Reasoning			Mil Elliott,			
- Emphasis on academic			Coordinator of			
language			Instructional			
- Identification/ focus on			Programs;			
daily Content and			16 Site			
Language Objectives - Use of SDAIE strategies			Principals			
- Use of SDAIE strategies			(K-12)			
Funding (Y)						
TASK:	Start Date	End Date	Person Responsible	Status		
Task 2A Title: Develop	March 1, 2012	July 31, 2012	Doreen Osumi,			
Observation Tools for grade		-	Assistant			
6-12 Math			Superintendent;			
Description: District will			Kelle Nelson,			
develop Math observation			Coordinator of			
protocols and checklists for			Assessment and			
grades 6-12 with a focus on			Accountability;			
both content and			Mil Elliott,			
instructional strategies.			Coordinator of			

			Instructional Programs		
TASK:	Start Date	End Date	Person Responsible	Status	
Task 2B Title: Monitor use of differentiated instruction	September 21, October 19,	May 31, 2013	16 Site Principals		
<b>Description:</b> Admin monitor differentiation strategies, including specific differentiation for R-FEPs, during monthly classroom observations using the YCUSD Math and SDAIE checklists to evaluate effectiveness of Math instruction and provide targeted feedback.	November 16, December 21, 2012 February 1, March 1, March 28, May 3, May 31, 2013		(K-12)		
	Start Date	End Date	Person Responsible	Status	
Task 2C Title: Data Collaboration Meetings	September 28, October 26, November 30, 2012	May 31, 2013	16 Site Principals (K-12)	□not begun □in progress □completed □suspended	
Description: One common Math formative assessment administered monthly. Teachers participate in monthly data meetings to analyze data to determine linguistic/academic progress of ELs and R-FEPs. Strategies shared and instruction differentiated based on outcomes.	January 18, February 8, March 8, May 31, 2013				

Task:	Start Date	End Date	Person Responsible	Status	
Task 2D Title: Monitor Data Collaboration Meeting and Outcomes	September 28, October 26, November 30, 2012	May 31, 2013	Nancy Aaberg, Superintendent; 16 Site Principals	□not begun □in progress □completed □suspended	
<b>Description:</b> Admin monitor monthly data collaboration meetings and review outcomes. Principals report outcomes/gains in achievement to Superintendent quarterly. Committee of admin to develop a format for the quarterly reports.	January 18, February 8, March 8, May 31, 2013		(K-12)		
Task:	Start Date	End Date	Person Responsible	Status	
Task 2E Title: Providesupport in differentiationDescription: Siteadministrators willrecommend teachers toparticipate in coaching andprofessional developmentopportunities provided bydistrict staff and outsidevendors.	November 2, 2012	May 31, 2013	16 Site Principals (K-12)		

### Strategy 3:

Title: Appropriate Math Placement

**Description:** Grade 8-12 EL students will be placed into appropriate, rigorous Math courses.

ACTION STEP:	Start Date mm/dd/yyyy	End Date mm/dd/yyyy	Person Responsible	Target Audience	Estimated Costs	Funding Sources
Title: Appropriate Math instruction for grade 8-12 ELs	February 28, 2012	June 7, 2013	Doreen Osumi, Assistant	Grade 8-12 Math Teachers		
<b>Description:</b> The district will ensure appropriate, rigorous Math placement for all grade 8- 12 EL students.			Superintendent; Mil Elliott, Coordinator of Instructional Programs			
Funding (Y)						
TASK:	Start Date	End Date	Person Responsible	Status		
Task 3A Title: Protocol for	April 1, 2012	May 30, 2012	Doreen Osumi,			
Grade 8 Math Placement			Assistant			
Description: A committee of			Superintendent;			
Grade 7-12 Math teachers			Mil Elliott,			
and counselors will develop a			Coordinator of Instructional			
protocol to ensure the			Programs			
placement of EL students into						
appropriate, rigorous Math						
courses. TASK:	Start Date	End Date	Person Responsible	Status		
Task 3B Title: Implement and	May 1, 2012	June 7, 2013	Doreen Osumi,			
Monitor Grade 8-12 Math			Assistant			
Placement			Superintendent;	_		
Description: Grade 8-12 EL			Mil Elliott,			
students will be placed into			Coordinator of Instructional			
appropriate, rigorous Math			Programs;			
courses based on the			9 Site Principals			
established protocol. Site			(8-12)			
administrators and			. /			

counselors will monitor			
student placement at the			
beginning of each			
semester/term.			

#### Strategy 4:

Title: Strategic/Intensive intervention for Grade 4-12 ELs

Description: The district will work to implement an instructional delivery model that addresses the intervention needs of Intermediate EL students in order to move them toward linguistic and academic proficiency.

ACTION STEP 1:	Start Date mm/dd/yyyy	End Date mm/dd/yyyy	Person Responsible	Target Audience	Estimated Costs	Funding Sources
Title: Implement strategic & intensive ELA interventions Description: Admin and ELA teachers will analyze current allocation of instructional minutes to develop a delivery model that will incorporate time for strategic/ intensive interventions for ELs at the Intermediate CELDT level.	February 6, 2012	July 31, 2012	Doreen Osumi, Assistant Superintendent; Mil Elliott, Coordinator of Instructional Programs	Grade 4-12 ELA Strategic and Intensive Intervention Teachers		
Funding (Y)						
TASK:	Start Date	End Date	Person Responsible	Status		
Task 4A Title: Analyze	February 6,	March 31,	Doreen Osumi,			
Instructional Minutes	2012	2012	Assistant			
Description: District staff, site			Superintendent;			
administrators, and grade 4-12			Mil Elliott,			
ELA/English teachers will analyze			Coordinator of			
instructional minutes to identify			Instructional			
opportunities for strategic and			Programs			
intensive ELA instruction.						

Task 4B Title: Implement Delivery Model for ELA Interventions Description: Admin and grade 4- 12 ELA/English teachers develop delivery models for strategic/ intensive interventions by grade level spans. ELs at the Intermediate CELDT level will be placed into strategic or intensive interventions based on formative/benchmark data.	February 6, 2012	June 7, 2013	Doreen Osumi, Assistant Superintendent; Mil Elliott, Coordinator of Instructional Programs		
TASK:	Start Date	End Date	Person Responsible	Status	
Task 4C Title: Monitor Progress in ELA Interventions Description: Formative assessments administered every two weeks. Teachers participate in monthly data meetings to analyze data to determine efficacy of ELA strategic/intensive intervention. Strategies shared and instruction differentiated based on outcomes.	September 14 and 28, October 12 and 26, November 16 and 30, December 14, 2012 January 18, February 8 and 22, March 8 and 22, May 24, 2013	May 31, 2013	16 Site Principals (К-12)		
Task 4D Title: Monitor and Evaluate ELA Interventions Description: Site administrators will monitor the effectiveness of strategic	September 28, October 26, November 30, 2012 January 18, February 8,	May 31, 2013	16 Site Principals (K-12)		

and intensive ELA interventions during monthly classroom observations using the observation checklists and provide timely, targeted feedback to intervention teachers.	March 8, May 31, 2013	End Date	Denser		Fabina ta d	
ACTION STEP 2:	Start Date mm/dd/yyyy	mm/dd/yyyy	Person Responsible	Target Audience	Estimated Costs	Funding Sources
Title: Implement Strategic/ intensive Math interventions Description: Admin and Math teachers analyze allocation of current instructional minutes to develop a delivery model to incorporate time for strategic/ intensive interventions for ELs at the Intermediate CELDT level. Funding (Y)	February 6, 2012	July 31, 2012	Doreen Osumi, Assistant Superintendent; Mil Elliott, Coordinator of Instructional Programs	Grade 4-12 Math Strategic and Intensive Intervention Teachers		
TASK:	Start Date	End Date	Person Responsible	Status		
Task 4E Title: Analyze Instructional Minutes Description: District staff, site administrators, and grade 4-12 Math teachers will analyze instructional minutes to identify	February 13, 2012	April 5, 2012	Doreen Osumi, Assistant Superintendent; Mil Elliott, Coordinator of Instructional			
opportunities for strategic and intensive Math instruction.			Programs			
Task 4F Title: Implement Delivery Model for Math Intervention	February 13, 2012	April 5, 2012	Doreen Osumi, Assistant			

<b>Description:</b> Admin and grade 4- 12 Math teachers develop delivery models for strategic/ intensive interventions by grade level spans. ELs at the Intermediate CELDT level will be placed into strategic or intensive interventions based on formative/benchmark data.			Superintendent; Mil Elliott, Coordinator of Instructional Programs		
TASK:	Start Date	End Date	Person Responsible	Status	
Task 4G Title: Monitor Progress in Math Interventions Description: Formative assessments administered every two weeks. Teachers participate in monthly data meetings to analyze data to determine efficacy of Math strategic/intensive intervention. Strategies shared and instruction differentiated based on outcomes.	September 14 and 28, October 12 and 26, November 16 and 30, December 14, 2012 January 18, February 8 and 22, March 8 and 22, May 24, 2013	May 31, 2013	16 Site Principals (K-12)		
Task 4H Title: Monitor and Evaluate Math Interventions	September 28, October 26, November 30,	May 31, 2013	16 Site Principals (K-12)		
<b>Description:</b> Site administrators will monitor the effectiveness of strategic and intensive Math interventions during monthly classroom observations using	2012 January 18, February 8, March 8, May 31, 2013				

the observation checklists			
and provide timely, targeted			
feedback to intervention			
teachers.			

### District/LEA SMART Goal 2D :

Title: High Quality Professional Development

Description: High quality PD for teachers/admin to improve achievement levels of ELs.

By June 2013, 100% of ELD teachers receive PD related to the YCUSD research-based ELD Template discrete-skills-based model's methods/strategies to improve ELs' attainment of English language proficiency as determined by CELDT and district formative /benchmark ELD assessments.

By June 2013, 95% of K-12 Math teachers receive PD in Math content, research-based instructional and SDAIE strategies to improve ELs' achievement, as determined by STAR/benchmark assessments.

By June 2013, 95% of 6-12 ELA teachers receive PD in adopted ELA curricula, research-based instructional and SDAIE strategies to improve ELs' achievement, as determined by STAR/benchmark assessments.

By June 2013, 100% of admin receive PD in effective ELA, ELD, SDAIE, and Math instructional strategies to evaluate instructional programs and provide reinforcement/refinement feedback to increase teachers' effectiveness related to instruction for ELs.

#### Strategy 1:

Title: Provide training to all ELD teachers.

**Description:** All ELD teachers will receive professional development related to the YCUSD research-based ELD Template discrete-skills-based model's methods and strategies.

ACTION STEP:	Start Date mm/dd/yyyy	End Date mm/dd/yyyy	Person Responsible	Target Audience	Estimated Costs	Funding Sources
Title: Develop and implement	March 1,	June 1, 2013	Mil Elliott,	K-12 ELD		
ELD professional	2012		Coordinator of	Teachers		
development.			Instructional			

Description: Develop content and activities for the ELD trainings, establish training calendar, and train all ELD teachers. Funding (Y)			Programs, 5 Literacy Coaches		
	Start Date	End Date	Person	Status	
			Responsible		
Task 1A Title: Develop ELD	March 1,	August 1,	Mil Elliott,		
trainings.	2012	2012	Coordinator of		
Description: Develop trainings			Instructional		
to enhance teachers'			Programs,		
knowledge of research-based			5 Literacy		
ELD methods; increase			Coaches		
knowledge related to ELD					
instruction; build a broader					
repertoire of EL strategies;					
and provide a model for					
collaborative conversations					
focused on ELs' data.					
Funding (Y)					
	Start Date	End Date	Person Responsible	Status	
Task 1B Title: Establish	July 1, 2012	August 1,	Mil Elliott,		
calendar for ELD trainings.		2012	Coordinator of		
Description: Set dates, notify			Instructional		
teachers, and schedule			Programs		
substitutes to release ELD					

teachers for the trainings.					
Funding (N)					
Task 1C Title: Train all K-12 ELD teachers. Description: Provide bi-monthly training for all K-12 ELD teachers. Funding (Y)	September 1, November 1, 2012 January 14, March 11, May 20, 2013	June 30, 2013	Mil Elliott, Coordinator of Instructional Programs, 5 Literacy Coaches		

Strategy 2:						
Title: Provide training to K-12 N		<u> </u>				
Description: K-12 Math teachers	•		•	tent, research-b	ased instructiona	il strategies,
and SDAIE strategies to improve	e EL students' ac	hievement in Ma	thematics.		1	
ACTION STEP:	Start Date mm/dd/yyyy	End Date mm/dd/yyyy	Person Responsible	Target Audience	Estimated Costs	Funding Sources
Title: Implement Math	March 1,	June 1, 2013	Doreen Osumi,			
professional development.	2012		Assistant			
Description: Identify and contract with outside vendors to provide Math trainings, establish training calendar, and train K-12 Math teachers. Funding (Y)			Superintendent; Mil Elliott, Coordinator of Instructional Programs; Kelle Nelson, Coordinator of Assessment and Accountability			
	Start Date	End Date	Person Responsible	Status		

Task 2A Title: Contract with outside vendors. Description: Bi-monthly Math trainings focused on adopted math curricula; scaffolding techniques; use of content/language obj that address language demands of math; implementation of research-based instructional/SDAIE practices; and effective use of UA components. Funding (Y)	March 1, 2012	August 1, 2012	Doreen Osumi, Assistant Superintendent; Mil Elliott, Coordinator of Instructional Programs; Kelle Nelson, Coordinator of Assessment and Accountability		
	Start Date	End Date	Person Responsible	Status	
<ul> <li>Task 2B Title: Establish calendar for Math trainings.</li> <li>Description: Set dates, notify teachers, and schedule substitutes to release K-12 Math teachers for the trainings.</li> <li>Funding (Y)</li> </ul>	July 1, 2012	August 15, 2012	Doreen Osumi, Assistant Superintendent; Mil Elliott, Coordinator of Instructional Programs; Kelle Nelson, Coordinator of Assessment and Accountability		
Task 2C Title: Train K-12 Math teachers.	September 13,	June 30, 2013	Doreen Osumi, Assistant		

Description: Contracted outside vendors will provide bi-monthly training for K-12 Math teachers. Funding (Y)	November 15, 2012 January 24, March 14, May 23, 2013	Superintendent; Mil Elliott, Coordinator of Instructional Programs; Kelle Nelson, Coordinator of Assessment and Accountability			
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Strategy 3:						
Title: Provide training to grade	6-12 ELA teache	rs.				
Description: Grade 6-12 ELA tead	chers will receive	e professional de	velopment in the di	istrict's adopted	ELA curricula, re	search-based
instructional strategies, and SDA	AIE strategies to	improve EL stude	ents' achievement i	n English langua	age arts.	
ACTION STEP:	Start Date	End Date	Person	Target	Estimated	Funding
<u>ACTION STELL</u>	mm/dd/yyyy	mm/dd/yyyy	Responsible	Audience	Costs	Sources
Title: Implement ELA	March 1,	June 30, 2013	Doreen Osumi,			
professional development.	2012		Assistant			
Description: Contract with			Superintendent;			
textbook publisher and			Mil Elliott,			
outside vendors to provide bi-			Coordinator of			
monthly ELA training for			Instructional			
grades 6-12, establish training			Programs;			
calendar, and train grade 6-12			Kelle Nelson,			
ELA teachers.			Coordinator of			
			Assessment and Accountability			
Funding (Y)			Accountability			
	Start Date	End Date	Person	Status		
			Responsible			
Task 3A Title: Contract with	March 1,	May 1, 2012	Doreen Osumi,			
textbook publisher and	2012		Assistant			

outside vendors. <b>Description:</b> Bi-monthly ELA trainings focused on adopted math curricula; scaffolding techniques; use of content/language obj that address language demands of math; implementation of research-based instructional/SDAIE practices; and effective use of UA components.			Superintendent; Mil Elliott, Coordinator of Instructional Programs		
	Start Date	End Date	Person Responsible	Status	
Task 3B Title: Establishcalendar for grade 6-12 ELAtrainings.Description: Set dates, notifyteachers, and schedule	March 15, 2012	July 31, 2012	Doreen Osumi, Assistant Superintendent; Mil Elliott, Coordinator of		
substitutes to release grade 6-12 ELA teachers for the trainings.			Instructional Programs		
<b>Task 3C Title:</b> Train grade 6-12 ELA teachers.	September 20,	June 30, 2013	Doreen Osumi, Assistant		
<b>Description:</b> Textbook publisher and contracted outside vendors will provide bi-monthly training for grade 6-12 ELA teachers.	November 29, 2012 January 31, March 21, May 21, 2013		Superintendent; Mil Elliott, Coordinator of Instructional Programs		

#### Strategy 4: Title: ELA, ELD, SDAIE, & Math PD for YCUSD Admin Description: All district and site administrators will receive professional development in effective, research-based ELA, ELD, SDAIE, and Math instructional strategies in order to evaluate instructional programs and provide reinforcement and refinement feedback to increase the efficacy of teachers' practices related to instruction for EL students. End Date Target Start Date Person **ACTION STEP:** mm/dd/vvvv mm/dd/vvvv Responsible Audience

ACTION STEP:	mm/dd/yyyy	mm/dd/yyyy	Responsible	Audience	Costs	Sources
Title: ELA, ELD, SDAIE, and	March 1,	June 1, 2013	Doreen Osumi,	District and		
Math training for admin	2012		Assistant	Site		
Description: Develop content			Superintendent;	Administrators		
and activities for the ELD and			Mil Elliott,	(K-12)		
SDAIE trainings, contract with			Coordinator of			
textbook publisher and			Instructional			
outside vendors to provide			Programs;			
ELA and Math trainings,			Kelle Nelson, Coordinator of			
establish training calendar,			Assessment and			
and train all YCUSD district			Accountability			
and site administrators.			,			
Funding (Y)						
	Start Date	End Date	Person	Status		
			Responsible			
Task 4A Title: Develop ELD and	March 1,	August 1,	Doreen Osumi,			
SDAIE training.	2012	2012	Assistant			
Description: Develop and			Superintendent;			
publish content and activities			Mil Elliott,			
for administrative ELD and			Coordinator of			
SDAIE trainings which will			Instructional			
focus on effective ELD and			Programs;			
SDAIE strategies, monitoring			Kelle Nelson,			
			Coordinator of			

Estimated

Funding

of ELD and SDAIE instruction, and providing constructive feedback to teachers. <b>Task 4B Title:</b> Contract with textbook publisher and vendors.	Start Date	End Date	Assessment and Accountability Person Responsible	Status	
<b>Description:</b> Contract with textbook publisher and vendors to provide ELA and Math trainings for district and site administrators. Content to focus on: effective instructional strategies, monitoring instruction, and providing reinforcement/refinement feedback.	March 1, 2012	June 1, 2012	Doreen Osumi, Assistant Superintendent; Mil Elliott, Coordinator of Instructional Programs; Kelle Nelson, Coordinator of Assessment and Accountability		
	Start Date	End Date	Person Responsible	Status	
Task 4C Title: Calendar ELA, ELD, SDAIE, and Math trainings. Description: Set dates and notify administrators of the ELA, ELD, SDAIE, and Math training dates.	May 1, 2012	August 1, 2012	Doreen Osumi, Assistant Superintendent; Mil Elliott, Coordinator of Instructional Programs; Kelle Nelson, Coordinator of Assessment and Accountability		

Task 4D Title: Train YCUSD admin in ELA, ELD, SDAIE, and Math. Description: Train admin in ELA, ELD, SDAIE, and Math instructional methods/ strategies to monitor effectiveness of instruction and provide timely reinforcement/refinement feedback to increase the efficacy of teachers' practices.	June 12, August 8, October 15, December 10, 2012 January 28, March 11, May 13, June 18, 2013	June 30, 2013	Doreen Osumi, Assistant Superintendent; Mil Elliott, Coordinator of Instructional Programs; Kelle Nelson, Coordinator of Assessment and Accountability			
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District/LEA SMART Goal 2E :

Title: Parent and Community Participation

**Description:** An increasing percentage of English learners' parents will be active participants in the education of their children.

By June 2013, YCUSD sites will improve and increase parent outreach strategies so that 100% of schools will have an ELAC which meets on a regular basis and has representation at DELAC.

#### Strategy 1:

Title: Knowledge of policies, procedures, and programs.

**Description:** School sites will assist parents of ELs in gaining knowledge about school policies, procedures, programs, and expectations.

	Start Date mm/dd/yyyy	End Date mm/dd/yyyy	Person Responsible	Target Audience	Estimated Costs	Funding Sources
Action Step 1 Title: Provide	August 1,	June 15, 2013	Doreen Osumi,	Parents of		
orientation meetings for EL	2012		Assistant	incoming		
parents.			Superintendent;	Kinder and		

Description: New student orientation meetings, focused on district EL policies, procedures, and programs, will be held for parents of both incoming kindergarteners and newly enrolled EL students in grades 1-12. Funding (Y)			Kelle Nelson, Coordinator of Assessment and Accountability; Mil Elliott, Coordinator of Instructional Programs; 16 Site Principals (K-12)	newly enrolled grade 1-8 EL students.	
	Start Date	End Date	Person Responsible	Status	
Task 1A Title: Provide	August 1, 2012	September 1,	Doreen Osumi,		
Kindergarten Orientation.		2012	Assistant		
Description: Kindergarten			Superintendent;		
orientation will be held at			Kelle Nelson,		
each elementary site prior to			Coordinator of		
the start of the school year.			Assessment and		
District staff will provide a			Accountability;		
sample script and activities.			Mil Elliott,		
			Coordinator of Instructional		
			Programs;		
			12 Site		
			Principals		
			(K-8)		
Task 1B Title: Provide New EL	September 27,	February 7,	Doreen Osumi,		
Student (grades 1-12)	2012	2013	Assistant		
Orientation.	February 7,		Superintendent;		
Description: YCUSD will	2013		Kelle Nelson,		
conduct orientation meetings			Coordinator of		

twice per year (fall and spring) for the parents of newly enrolled grade 1-12 EL students. District staff will develop an agenda/plan template for the meetings.			Assessment and Accountability; Mil Elliott, Coordinator of Instructional Programs		
	Start Date	End Date	Person Responsible	Status	
Task 1C Title: Recruit EL parents to participate in ELACs/DELAC. Description: YCUSD will provide sites with recruitment strategies and a menu of events.	March 1, 2012	October 1, 2012	Doreen Osumi, Assistant Superintendent; Kelle Nelson, Coordinator of Assessment and Accountability; Mil Elliott, Coordinator of Instructional Programs		

Strategy 2:						
Title: Increase parent knowledg	ge of effective En	glish Learner stra	ategies.			
Description: YCUSD and site prir	ncipals will provid	le parents with i	nformation related	d to effective EL st	rategies through	n monthly
newsletters and parent education	on classes.					
	Start Date	End Date	Person	Target	Estimated	Funding
	mm/dd/yyyy	mm/dd/yyyy	Responsible	Audience	Costs	Sources
Action Step 2A Title: Provide	March 1,	May 1, 2013	Doreen Osumi,	Parents of K-		
monthly EL strategies	2012		Assistant	12 EL Students		
			Superintendent;			
Description: District office			Kelle Nelson,			

<ul> <li>will produce monthly articles describing effective strategies parents can use at home to be published in site newsletters.</li> <li>Funding (Y)</li> </ul>			Coordinator of Assessment and Accountability; Mil Elliott, Coordinator of Instructional Programs; 5 Literacy Coaches and 3 Pl Coordinators		
	Start Date	End Date	Person Responsible	Status	
Task 2A Title: Write monthly research-based articles Task 2A Description: District staff will write monthly research-based articles describing effective strategies for home use to increase EL student achievement.	March 1, April 2, May 1, September 10, October 15, November 13, December 10, 2012, January 14, February 12, March 11, April 15, May 13, 2013	May 13, 2013	Doreen Osumi, Assistant Superintendent; Kelle Nelson, Coordinator of Assessment and Accountability; Mil Elliott, Coordinator of Instructional Programs; 5 Literacy Coaches and 3 Pl Coordinators		
<b>Task 2B Title:</b> Translate monthly research-based articles	March 1, 2012	May 1, 2013	2 District Educational Services		

<b>Task 2B Description:</b> District office staff will translate the monthly research-based articles into major languages (15%+ of EL students).			Translators		
Task 2C Title: Disseminate monthly research-based articlesTask 2C Description: District office staff will disseminate the monthly research-based articles and translations to all sites.	March 1, 2012	May 1, 2013	Educational Services Clerk		
Task 2D Title: Publish the research-based articlesTask 2D Description: Site staff will publish the research- based articles and translations in their monthly site newsletters.	March 1, 2012	May 1, 2013	16 Site Principals (K-12)		

### Strategy 3:

Title: Provide parent education sessions.

**Description:** YCUSD will provide parent education sessions on topics determined in consultation with parents to help them become more active participants in their child's education. Education sessions will be held by the district semi-annually in the fall and spring.

	Start Date	End Date	Person	Target	Estimated	Funding
	mm/dd/yyyy	mm/dd/yyyy	Responsible	Audience	Costs	Sources
Action Step 3 Title: Offer	March 1,	May 30, 2013	Doreen Osumi,	Parents of		
parent education sessions.	2012		Assistant	K-12 EL		
Description: YCUSD will			Superintendent;	Students		
develop and implement			Kelle Nelson,			

parent education sessions to focus on areas of need identified by the annual parent Needs Assessment. Funding (Y)			Coordinator of Assessment and Accountability; Mil Elliott, Coordinator of Instructional Programs		
	Start Date	End Date	Person Responsible	Status	
Task 3A Title: Refine, disseminate, and tally EL Needs Assessment. Task 3A Description: YCUSD district office staff will refine, disseminate, and tally EL Needs Assessment.	March 1, 2012	June 15, 2012	Doreen Osumi, Assistant Superintendent; Kelle Nelson, Coordinator of Assessment and Accountability; Mil Elliott, Coordinator of Instructional Programs;		
Task 3B Title: Develop and implement parent education sessions. Task 3B Description: YCUSD district office staff will develop the parent education sessions for the 2012-2013 school year to be offered in the fall and spring. YCUSD will identify staff or vendors to provide parent education sessions.	June 18, 2012	August 31, 2012	Doreen Osumi, Assistant Superintendent; Kelle Nelson, Coordinator of Assessment and Accountability; Mil Elliott, Coordinator of Instructional Programs		

Task 3C Description: District office staff will present the parent education plan to DELAC at the first fall meeting for discussion, input, and feedback.			Programs			
parent education plan to DELAC at the first fall meeting for discussion, input, and feedback.						
parent education plan to DELAC at the first fall meeting for discussion, input, and feedback.						
DELAC at the first fall meeting for discussion, input, and feedback.						
for discussion, input, and feedback.						
feedback.						
Task 3D Title: Provide parent N	November 8,	March 28,	Kelle Nelson,			
education sessions	2012	2013	Coordinator of Assessment and Accountability; Mil Elliott,			
Task 3D Description: District	March 14,					
and site staff will schedule	2013					
parent education sessions. EL						
parents will be invited to			Coordinator of			
participate in the parent			Instructional			
education sessions via			Programs			
newsletters, flyers, and auto-						
dialer system. Provide 2						
parent education sessions.						
District/LEA SMART Goal 2F :						
Title: Parental Notification						
Description: Parents of EL studen	nts will be info	ormed about tl	neir children's inst	ructional placer	ment and achie	vement.

notification.